Substance Misuse Strategy Action Plan 2016/17 DRAFT

PLEASE NOTE THIS IS A WORKING DRAFT
A REVISED VERSION WILL BE DISCUSSED AT DAAT BOARD ON 11/07/16

Prevention and Behaviour Change

PBC1 We will support people to maximise their health and wellbeing by providing targeted communication and community education about alcohol and substance misuse including information about the support services available alongside targeted support for those who are at risk

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH PH	Health Champions?				
LBTH Childrens services	Action from youth service				
LBTH DAAT	Deliver visible launch of new treatment services with comprehensive messages regarding substance misuse and where to get help	30/11/16	Increase number of referrals into drug / alcohol treatment services by 5%	 Award contract to new services June 2016 Implement new services 01/10/16 	

PBC2 We will ensure that our drug and alcohol information and prevention activity is integrated within our broader health promotion and prevention programmes, to ensure that we offer helpful and accessible information consistently across agencies, and that front-line staff in all relevant settings have the right skills and knowledge to provide information and support, including mental health and wellbeing

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
Public Health (LBTH)	Ensure the principles of Making Every Contact Count (MECC) are mainstreamed into frontline services.	End March 2017	xxxx	xxxx	xxxx

Public Health (LBTH)	Strengthen the inclusion of substance misuse in development of other relevant strategies / plans in 2016/17 including; • Health and Wellbeing Strategy • Children and Families Plan • Reprocurement of sexual health services across London • Hostels Commissioning Plans	End March 2017	 Substance misuse integrated in cross-cutting strategies of relevance. Substance Misuse Strategy for 2016-19 aligned with new Health and Wellbeing Strategy 	consultations / strategies	
	We will develop a multi- rinking levels whilst targ			oung people and adults with a of alcohol related harm	focus on harm reduction,
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
				and, where appropriate, referral cross health and social care.	l on to other agencies is
Public Health	Develop and implement an annual multi-agency communications plan for service users (adults and young people) and professionals with a focus on: • harm reduction and safe drinking levels, targeting communities with high levels of alcohol related harm • drug related harm and treatment services available • Supporting parents to address drug and alcohol misuse with their children. • Harms associated with novel psychoactive substances / legal highs	Plan developed by 31/07/16 and delivered by 31/03/16	A minimum of three high profile communications campaigns run during the course of the year. A minimum of 300 direct contacts made via the communications campaign	 Communications plan to be presented to / agreed at July 2016 DAAT Board. Communications activity to commence in August 2016. 	

TH DAAT	Ensure identification and brief advice interventions (IBAs) are routinely offered to adult clients across a range of frontline services including: • Hostels • Patients accessing hospital services • Sexual health services • Newly registered patients within GP practices • Probation services • Health trainers	March 2017	 Provision of IBAs written into service specifications of providers. A minimum of 35,000 IBAs carried out across the borough Increase number of individuals engaged in structured alcohol treatment by 10% compared to 2015/16 numbers. Review Barts Health contract and implement new model of service by January 2017 Quarterly collection of data to be presented to DAATB Agree incorporation of IBAs into sexual health service assessments by January 2017 Agree recording of IBAs with Probation services by January 2017 Deliver training sessions where required
---------	--	------------	---

PBC5 We will work with universal services to ensure that the partnership's drugs and alcohol messages are consistent and supportive of our aim, to make people better informed and able to make healthier choices to access services.

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT / LBTH Children s services	Deliver quarterly fora to raise awareness of substance misuse issues for adults and Young People and enure pathways are embedded across frontline services	March 2017	At least 8 meetings per year Representation from key frontline services	 Quarterly young people substance misuse networks Quarterly Drug and Alcohol Networks (adults) 	

LBTH DAAT / LBTH Children s services	Plan and deliver a course of training sessions to frontline professionals including:	March 2017	A minimum of 12 training sessions to be delivered A minimum of 120 staff to be trained directly	Training plan to be developed by end August 2016 in conjunction with new treatment providers and Young Peoples service	
	Training to incorporate Making Every Contact Count and amended Chief Medical Officers guidance on alcohol consumption Training in relation to YP services to embed a child rights based approach				

PBC6 We will address hidden harm whist safeguarding children and vulnerable adults through effective practices with integrated approaches to address the welfare of children of drug or alcohol misusing parents and vulnerable adults

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Ensure regular systemic programmes are provided to address the needs of groups of families where there is substance misuse.	Oct 17	A minimum of 2 programmes to be delivered post implementation of new services (Oct 16 – Mar 17)	Agreement reached with new provider regarding the programme to be delivered (October 2016)	
LBTH DAAT	Ensure individual family support is available to address the impact of parental substance misuse	Mar 2017	A minimum of 20 family interventions recorded per year.	Agreement reached with new provider regarding the interventions to be delivered (October 2016)	

LBTH DAAT	Continued Training around Opiate Substitute Therapy (OST) Medication with a focus on Children's Services to prevent children ingesting Methadone / Buprenorphine	March 2017	At least 3 training sessions delivered across children's services teams	Agree for a and dates for training – September 2016	
LBTH DAAT	Establish a robust approach to carer involvement and support across services	Nov 16	Regular engagement with at least 10 known carers Substance misuse carer support needs recognised in new LBTH Carer Strategy	 Agreement reached with new providers regarding the offer to carers New Carer strategy developed – end July 2016 	
	active substances 'legal			quality drug and alcohol educa velop effective policies through	
psycho	active substances 'legal				
psycho approac	active substances 'legal ch".	l highs' and	Support schools to development Key Performance	velop effective policies through	n a "whole schools
psycho approad Owner LBTH Childrens Services / PH	active substances 'legal ch". Action Healthy Lives actions We will target universal	Deadline prevention	Key Performance Indicator activity with young pe	velop effective policies through	Progress update
psycho approad Owner LBTH Childrens Services / PH	active substances 'legal ch". Action Healthy Lives actions	Deadline	Key Performance Indicator	velop effective policies through Milestone	n a "whole schools

Treatment

T1 We have redesigned our treatment services and in 2016/17 we will commission an integrated drug and alcohol treatment system that is recovery focused, helping adults who are addicted or dependent to recover, by enabling, empowering and supporting them to progress along a journey of sustainable improvement to their health, well-being and independence. The treatment system will have strong service user involvement and peer led recovery outcomes. The three main elements of this treatment system will deliver outreach and engagement, specialist structured treatment and the provision of the right support to ensure that recovery is lasting.

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Implement an integrated drug and alcohol treatment system that is recovery focussed		Improve percentage of successful completions of Opiate, Non-Opiate and alcohol treatment to ensure performance is always in the top quartile of performance amongst comparative boroughs	Contracts awarded by end of June 2016	
TH DAAT	Appoint and utilize therapeutic, strategic and community recovery champions to support and drive recovery across the borough.	31/12/16	Respected and active champions in place. Clear remits established for champions	 Designate strategic recovery champion (s) Implement robust communication / feedback activities with all champions to maximise impact on recovery. Coordinate third Celebrating Recovery event in March 2017 	
LBTH DAAT	Redevelop and relaunch service user involvement structures across the new treatment system	31/03/17	Regular attendance of service user representative at key meetings (DAATB, DAN, LUIC) Service user feedback incorporated into monitoring meetings and needs assessments	 Contracts awarded by end of June 2016 New services implemented 01/10/16 Service user involvement strategies / processes agreed with new provider by 31/12/16 	

T2 We will support treatment that is recovery orientated and will work with established users to maintain their health and well-being and to reduce harm.

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Implement a payment by results element to drug / alcohol treatment service contracts to ensure recovery and harm reduction outcomes are met	31/03/17	INSERT PBR outcomes	 Contracts awarded by end June 2016 New services implemented 01/10/16 Baseline data established during first 6 months of contract 	
LBTH DAAT	Ensure widespread distribution of Naloxone injections to reduce the incidence of drug related deaths	31/03/17	Number of Naloxone injections distributed PHOF 2.15iv Deaths from Drug Misuse (New Indicator for 2016-19, data not yet available)	 New contracts awarded by end June 2016 New services implemented 01/10/16 Naloxone distribution routes established 01/11/16 	

T3 We will support our adult treatment and young people's services to improve their response to the needs of children of drug and or alcohol misusers. We will embed good practice and develop a protocol between children's services (including safeguarding) and treatment providers, train workers and support staff to identify and respond to drug and or alcohol using parents and their children

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Ensure MASH is responding proactively to risks associated with substance misuse with the support of the DAAT Hidden Harm advisor to advise on cases, and coordinate / facilitate joint assessments and workforce training	31/03/17	Twice weekly attendance of Hidden Harm advisor Increase the number of parents in treatment by 5%	Recruit permanent Hidden Harm Advisor by 31/08/16 Increase MASH attendance to twice weekly by 31/12/16	

LBTH DAAT	Implement a robust Drug Testing policy for children's social care to ensure that cases have a wider context for decision making	Aug 16	Policy developed and agreed	 Policy signed off at Hidden Harm Steering Group July 2016 Policy implemented in children's services
LBTH DAAT	Universal Audit C Alcohol Screening implemented in Children's Centre and Assessment Function in Children's Social Care	31/03/17	Xx screens undertaken in childrens centres / childrens social care	xxxxxx
LBTH DAAT	Ensure that all workers have received CAF training and are able to contribute to ECAF to ensure children's workers have relevant information on families.	31/03/17	xx treatment staff CAF trained xx eCAFs submitted by treatment service staff	 New treatment service implemented 01/10/16 Treatment service workforce established 31/12/16 CAF training completed 28/02/16
LBTH DAAT	Implement standardised Assessment Tool, consent and care plan questions around children/parenting for new treatment services.	Oct 16	Assessment tool used for 100% of clients engaged in treatment Consent gained for 90% of all new clients living with children engaging in treatment	 New treatment service implemented 01/10/16 Assessment tool,

T4 We will work across our Partnership to develop services that address the wider social determinants of health and wellbeing, such as access to accommodation, employment support, economic wellbeing and educational achievement Deadline **Key Performance** Owner Action Milestone **Progress update** Indicator TH DAS Implement a variety of 31/03/17 Implementation Improve uptake of of new interventions accessible education / recovery support service Oct (recovery support) via the drug and alcohol employment / 2016 recovery support service volunteering · Quarterly data obtained to help recovering drug opportunities by drug / /alcohol users to increase alcohol users in engagement in treatment to ensure employment, training and figures are above the education regional average THDAS Implement volunteer 31/03/17 Improve uptake of Implementation of new recovery schemes across all new education / support service Oct 2016 drug / alcohol services employment / Quarterly data obtained volunteering opportunities by drug / alcohol users in treatment to ensure figures are above the regional average LBTH Ensure the 30/09/16 Ensure the number of Consultation during May 2016 Adults accommodation needs of individuals leaving Hostels commissioning Plan services substance misusers are treatment with an presented to Cabinet xxx addressed within LBTH urgent accommodation Hostels Commissioning need is below 5% Plan to ensure hostel provision is appropriate within a reduced funding envelope

T5 We will strengthen our approach to actively encourage 'hard to reach' and difficult to engage people, such as homeless people, hostel residents, street drinkers and drug and or alcohol misusing offenders, in order to motivate them towards

engagır	gaging in treatment and progress towards recovery						
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update		
LBTH DAAT	Improve the response to treatment resistant alcohol users to minimise the risk of harm to themselves and others	March 2017	Increase the number of alcohol users in treatment by 6%	 Blue light pilot implemented with xx clients across the borough by xxx Evaluation of pilot and plans for roll out by end March 2017 			
LBTH DAAT / Adults Service s	Implement robust referral pathways between hostels and treatment services that maximise the skills and capacity of workers within both hostels and the treatment system.	Dec 2016	Increase number of substance misusing residents engaging in structured treatment by xxx	 Implementation of new treatment service Oct 2016 Pathways and satellites established Oct 2016 Quarterly data collection 			
LBTH DAAT	Implement and develop a drug / alcohol outreach / referral service that motivates and engages treatment resistant individuals into structured treatment	March 2017	ENTER REFERRAL TARGETS	 Develop pathways and protocols with new service provider and partner agencies Implementation of new service Oct 2016 			
LBTH DAAT / CRC	Work with treatment services and CRC to maximise the utilisation and effectiveness of Drug Rehabilitation Requirements (DRRs) and Alcohol Treatment Requirements (ATRs) to reduce offending of those misusing substances	March 2017	70 DRR starts 34 DRR successful completions 32 ATR starts 17 ATR successful completions	Review DRR / ATR pathways with new treatment service – Oct 2016 Pilot rapid assessment to facilitate same day orders			
CRC	Through the gate package			•			

T6 We will continue to increase access and uptake and improve outcomes from services across primary care, secondary care and specialist services.

care an	are and specialist services.						
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update		
LBTH DAAT	Review and recommission GP based drug / alcohol treatment services to ensure general health outcomes for drug / alcohol users in treatment are improved	31/12/16	TBC	 Tender process started by 31/07/16 Contracts awarded by 31/12/16 			
LBTH DAAT	Implement proactive outreach / referral service to increase numbers accessing treatment services		Number of outreach service referrals into treatment system ENTER TARGET	Implement new outreach / referral service – Oct 2016			
LBTH DAAT, Barts Health	Improve the identification of, and response to, individuals with an alcohol problem when presenting to secondary care services including A&E. Review drug / alcohol service commissioned from Barts Health Confirm alcohol detoxification pathways between primary and secondary care	November 2015	INSERT TARGETS FROM SERVICE SPEC	 Develop new service specification in conjunction with Barts Health Develop S75 agreement with THCCG 			

T7 We will develop expertise within substance misuse treatment services to respond to the needs of drug and / or alcohol users with mental health needs and support the dual diagnosis pathways between substance misuse and mental health services.

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
ELFT	Develop and implement renewed treatment pathways for clients with a dual diagnosis to ensure access to both mental health services and substance misuse treatment services in a timely and co-ordinated fashion	31/12/16	TBC	 Implement new treatment service – Oct 2016 Robust referral pathways developed – Nov 2016 	
TH YPSM and CAMHS	Improve services available to substance misusing young people who have a concurrent mental health issue	xxxx	Increase in referrals.	 Regular CAMHS satellite service to commence in the YP treatment service Interagency meetings with CAMHS and Lifeline YP service to be scheduled to discuss cases using a signs of safety approach 	

T8 We will ensure our treatment services are available to people throughout the lifecycle, to support prenatal, postnatal, childhood, youth and the transition to adulthood and to end of life care.

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Develop further the Overland multi agency support group for substance misusing women with children under 5 (or during pregnancy)	Ongoing	A core cohort of 8 women regularly engaging	Improve clarity on referral criteria and pathway to group by end Sep 2016	

TH YPSM	Develop robust guidance for the transition of young people moving from YP substance misuse services to adult treatment services Protocols put in place to increase the support during the transition stage from YPSM treatment service to DAAT service.	31/12/16	Improved uptake of treatment services.	 Implementation of new adult treatment service Development of protocols between providers Dec 2016 	
T9 We	will ensure that access	to our servic	ces is equitable for all	of our local communities.	
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Complete annual substance misuse needs assessment which will include data and information relating to access and efficacy levels across all 9 protected characteristic groups	31/03/16	Needs assessment published Actions established for 2017/18 action plan to address inequitable access highlighted		
LBTH DAAT	Ensure all treatment services deliver services that are attractive to, and responsive to the needs of, substance misusing individuals across all 9 protected characteristics	31/03/16	XXX	 Agree collection of additional data with new treatment services – Oct 2016 Quarterly collection of data Service changes to be requested where presentation of certain groups is below required level 	
T10 w	e will ensure that family	based inter	ventions are integral to	treatment provision	
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Implement a variety of family based interventions within the new drug / alcohol recovery support service	31/12/16	Increase number of individuals accessing family support interventions by 10%	Implementation of new drug / alcohol recovery support service – Oct 2016	

T11 We will ensure that there is rapid access to intensive specialist support for those young people whose drug and alcohol misuse is already starting to cause harm and to support these young people in their transition to adult services where appropriate.

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH Children s services	Improve follow up response for young people presenting to A&E with substance misuse presentations • Implement specialist alcohol service to deal with young people presenting to A&E with an alcohol problem	March 2017	 Increased referrals into structured treatment. Reduction in the number of young people presenting to A&E with alcohol and substance misuse presentations. 	 Liaise with A&E leads within the Royal London Hospital to establish consistent referral processes. Update and reinforce referral pathways and protocols from A&E to treatment services. Agree service model for YP service Procure YP service 	
LBTH Children s Service s	Recommission Young People's substance misuse service to ensure timely and comprehensive intervention for young people experiencing problems with drugs / alcohol				

Enforce	ement and Regulation				
		rce a borou	igh wide alcohol cont	rol zone to reduce anti-social be	haviour
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
	THEO action				
				der the legal drinking age is res	
				ensible alcohol sales, enforceme	ent of any minimum alcohol
Owner	and promotion of the av	Deadline	Key Performance	Milestone	Progress update
Trading Standar ds, LBTH	Develop and implement a Community Alcohol Partnership scheme in Mile End that targets the issues around underage drinking		To add numbers	 Activities implemented April September 2016 Evaluation completed Feb 2016 	
Trading Standar ds, LBTH	Increase coverage of the Best Bar None scheme across the borough to encourage responsible trading		20 premises to be registered in the scheme	 Launch Best Bar None 2016/17 – July 2016 Best Bar None awards ceremony – February 2016 	
ER3 w	le will continue to impro	ve the mana	agement and planning	g of the night time economy thro	ough strengthening the role of
local re	sidents in regulating the			be obtained through utilisation	
	gulatory powers				
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH Trading Standar ds	Consult on the introduction of a late night levy to help fund the costs associated with the night time economy	xxx	xxx	xxx	

ER4 w Owner	/e will continue to dis	rupt the supp Deadline	ly of drugs through effe Key Performance	ctive enforcement Milestone	Progress update
LBTH Trading Standar ds	Enforce the new Psychoactive Substances Act	31/03/17	Indicator Rapid action taken in relation to any retail; supply of NPSs		
	POLICE ACTIONS				

ER5 We will review and develop the Integrated Offender Management (IOM) programme to ensure drug misusing offenders

receive a holistic support package aimed at stopping offending and drug dependence

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT / CRC / NPS	Implement new communications protocol between treatment services and the IOM programme	31/12/16	100% of all substance misusing offenders in the IOM programme to be engaged in treatment services	 Implement new treatment service contracts – Oct 2016 Confirm IOM / treatment pathways – Oct 2016 	
NPS / CRC	Implement the Gripping the Offender pilot (MOPAC funded) programme, providing additional support for identified offenders, many of whom have drug / alcohol issues	31/03/17	100% of GtO clients misusing substances to be engaged in a treatment programme Target for successful treatment completions?		
NPS / CRC/ LBTH DAAT	Review and develop a new MOU / SLA with local probation services to ensure offenders with substance misuse needs are identified within the system	31/12/16	New MOU / SLA in place Regular reporting on offenders' attendance for treatment appointments in place		

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
POLICE					
young	people and through their	transition t	o adulthood.		tment and to oversee them both as
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
YOS					
	Ve will address communiumication with the genera		about drug use and d	rug dealing through	on-going dialogue and effective
	Action	Deadline	Key Performance	Milestone	Progress update
Owner			Indicator		

	the Foundations of Achi We will develop and build			ership approach to tackling dr	ug and alcohol misuse
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
DAATB	Review terms of reference and membership of the DAAT Board	31/07/16			
underst	and and address the ha through a dashboard th	rms caused at combine	by drug and alcohol m s prevention, treatment	and offending data.	partnership, to better ocal information on drugs and
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
DAATB	Review DAATB dashboard to ensure required prevention, treatment and offending data is reported quarterly	31/12/16			
	•			•	
Safer Commu nities, LBTH	Produce regular hotspot analysis of key data (crime, drugs, alcohol, youth asb etc) to deliver targeted operations	Quarterly	 Quarterly analysis reports available Inclusion within annual needs assessment report considered at November DAAT Board 	•	
	We will set the right gove the Health and Wellbein			priority actions are reported	through the DAAT Board and
Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update

Owner Owner	and access to treatment Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH PH	Rewrite Joint Strategic Needs Assessment for Substance Misuse (Adults and Young People)	31/07/16			
to help	us to further improve th	em		populations, to measure how	emective our services are, and
0 0	irug and aiconoi data an	d intelligen	ce through developir	ng drug related dashboard brin	ging together prevention,
offendi	ng and treatment data		nd alcohol related dea Key Performance	aths and implement harm redu Milestone	
offendi o r	ng and treatment data nonitor and review cases	s of drug ar	nd alcohol related dea	aths and implement harm redu	ction strategies
offendi o r Owner	ng and treatment data nonitor and review cases Action We will work with partne	s of drug ar Deadline rs in comm	issioning, primary ar	aths and implement harm redu Milestone and secondary care to prove the	ction strategies Progress update
offendi Owner	ng and treatment data nonitor and review cases Action	s of drug ar Deadline rs in comm	issioning, primary ar	aths and implement harm redu Milestone and secondary care to prove the	ction strategies Progress update